

## **1. Strategy and Community Engagement**

### **1.1 Parks Planning**

#### **(a) Key results for the quarter**

- The Scenic Reserve classification for Baring Head was gazetted on behalf of the Minister of Conservation.
- An options paper on the key issues for Baring Head was prepared and discussed at a Councillor workshop.
- A decision to focus on a suite of heritage facilities at Queen Elizabeth Park was made and work was started on a comprehensive plan for this and improvements to the MacKays Crossing entrance of the park.
- An application for a lease of land within the Pakuratahi Forest to run a heritage railway was received and notified for public consultation.

#### **(b) Looking ahead**

- A draft management plan for Baring Head will be released for public consultation.
- The comprehensive plan for the suite of heritage facilities at Queen Elizabeth Park will be completed.
- The application for a lease of land within the Pakuratahi Forest to run a heritage railway will be processed and a decision made by the Council.

#### **(c) Departmental Summary**

The net operating surplus for the Parks Planning department for the six months ended 31 December was \$21,000.

(d) Financial reports

| Last Year<br>YTD Actual<br>\$000 | YTD<br>Actual<br>\$000 | YTD<br>Budget<br>\$000 | YTD<br>Variance<br>\$000 | Parks Planning<br>Income Statement<br>6 months ending 31 December 2011 | Last Year<br>FY Actual<br>\$000 | Full Year<br>Forecast<br>\$000 | Full Year<br>Budget<br>\$000 | Full Year<br>Variance<br>\$000 |
|----------------------------------|------------------------|------------------------|--------------------------|--|---------------------------------|--------------------------------|------------------------------|--------------------------------|
| 85                               | 117                    | 117                    | -                        | Rates & Levies   | 170                             | 235                            | 235                          | -                              |
| -                                | -                      | -                      | -                        | Government Grants & Subsidies  | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | External Revenue   | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Investment Revenue   | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Internal Revenue   | -                               | -                              | -                            | -                              |
| <b>85</b>                        | <b>117</b>             | <b>117</b>             | <b>-</b>                 | <b>TOTAL INCOME</b>  | <b>170</b>                      | <b>235</b>                     | <b>235</b>                   | <b>-</b>                       |
|                                  |                        |                        |                          | less:  |                                 |                                |                              |                                |
| 4                                | -                      | -                      | -                        | Personnel Costs  | 4                               | -                              | -                            | -                              |
| 5                                | 10                     | 13                     | 3                        | Materials, Supplies & Services   | 22                              | 27                             | 27                           | -                              |
| 1                                | -                      | -                      | -                        | Travel & Transport Costs   | 1                               | -                              | -                            | -                              |
| 32                               | 13                     | 31                     | 18                       | Contractor & Consultants   | 81                              | 142                            | 62                           | (80)                           |
| -                                | -                      | -                      | -                        | Grants and Subsidies Expenditure                                       | -                               | -                              | -                            | -                              |
| 32                               | 38                     | 38                     | -                        | Internal Charges   | 63                              | 76                             | 76                           | -                              |
| <b>74</b>                        | <b>61</b>              | <b>82</b>              | <b>21</b>                | <b>Total Direct Expenditure</b>  | <b>171</b>                      | <b>245</b>                     | <b>165</b>                   | <b>(80)</b>                    |
| -                                | -                      | -                      | -                        | Financial Costs  | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Bad Debts  | -                               | -                              | -                            | -                              |
| 33                               | 35                     | 35                     | -                        | Corporate & Department Overheads                                       | 67                              | 70                             | 70                           | -                              |
| -                                | -                      | -                      | -                        | Depreciation   | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Loss(Gain) on Sale of Assets / Investments                             | -                               | -                              | -                            | -                              |
| <b>107</b>                       | <b>96</b>              | <b>117</b>             | <b>21</b>                | <b>TOTAL EXPENDITURE</b>   | <b>238</b>                      | <b>315</b>                     | <b>235</b>                   | <b>(80)</b>                    |
| <b>(22)</b>                      | <b>21</b>              | <b>-</b>               | <b>21</b>                | <b>OPERATING SURPLUS/(DEFICIT)</b>                                     | <b>(68)</b>                     | <b>(80)</b>                    | <b>-</b>                     | <b>(80)</b>                    |
| -                                | -                      | -                      | -                        | Add Back Depreciation  | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Other Non Cash   | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Net Asset Acquisitions   | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Net External Investment Movements                                      | -                               | -                              | -                            | -                              |
| <b>(22)</b>                      | <b>21</b>              | <b>-</b>               | <b>21</b>                | <b>NET FUNDING BEFORE DEBT &amp; RESERVE MOVEMENTS</b>                 | <b>(68)</b>                     | <b>(80)</b>                    | <b>-</b>                     | <b>(80)</b>                    |
| -                                | -                      | -                      | -                        | Debt Additions / (decrease)  | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Debt Repaid  | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Net Reserves (Increase) / decrease                                     | -                               | -                              | -                            | -                              |
| <b>(22)</b>                      | <b>21</b>              | <b>-</b>               | <b>21</b>                | <b>NET FUNDING SURPLUS (DEFICIT)</b>                                   | <b>(68)</b>                     | <b>(80)</b>                    | <b>-</b>                     | <b>(80)</b>                    |

(e) Departmental financial summary and variance analysis

- Total expenditure of \$96,000 is \$22,000 less than budget mainly due to timing of work to be completed for parks network plans.
- Forecast expenditure on contractors and consultants is \$80,000 more than budget. This is due to work required to develop a plan for the Queen Elizabeth Park Heritage precinct. This work has commenced and the expenditure has been given the required management approval.

(f) Departmental business plan performance indicators

| Performance indicator  | Performance to date   |
|--|---|
| Amendments to the Parks Network Plan to incorporate new parks will be developed to the satisfaction of the Council | No amendments have been approved by Council this quarter. Work is continuing on the development of a draft management plan for Baring Head. |

(g) Departmental risk analysis

Risks have been reviewed and no risks have been identified.

## 1.2 Te Hunga Whiriwhiri

### (a) Key results for the quarter

- Developed an iwi heritage technical working group for the Natural Resources Plan process.
- Pouhono a iwi have been allocated to GW Groups to raise the profile of Te Hunga Whiriwhiri and to further develop relationships within GW.
- Facilitated involvement of GW staff in rehearsals and performance at Te Konohete Inter -agency annual kapa haka competitions.
- Organised and supported three Natural Resources Plan iwi planning workshops (Wairarapa, Port Nicolson Block Settlement Trust and Toa Rangatira).
- Capacity building within GW continues to be planned with implementation in March.
- Continued facilitation of cultural support for regional activities, eg, opening of hydro generator at Wainuiomata, the annual Rivers Group Symposium and the Cultural Waterways project in Wairarapa.

### (b) Looking ahead

- A plan for Te Reo Māori (Māori Language) training and other related training for GW will be completed by March 2012.
- Selection for Māori representation on the Wellbeing committees and the Regional Transport Committee will be completed by March 2012.
- Building capacity of mana whenua through kaitiaki options investigated.
- Memorandum of Partnership between tangata whenua and GW is to be developed.
- Terms of Reference for the operation of Ara Tahi is to be developed.

### (c) Departmental Summary

The net operating surplus for Te Hunga Whiriwhiri for the six months ended 31 December was \$80,000 compared to the budgeted operating deficit of \$4,000.

(d) Financial reports

| Last Year<br>YTD Actual<br>\$000 | YTD<br>Actual<br>\$000 | YTD<br>Budget<br>\$000 | YTD<br>Variance<br>\$000 | Te Hunga Whiriwhiri<br>Income Statement<br>6 months ending 31 December 2011 | Last Year<br>FY Actual<br>\$000 | Full Year<br>Forecast<br>\$000 | Full Year<br>Budget<br>\$000 | Full Year<br>Variance<br>\$000 |
|----------------------------------|------------------------|------------------------|--------------------------|---|---------------------------------|--------------------------------|------------------------------|--------------------------------|
| -                                | -                      | -                      | -                        | Rates & Levies  | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Government Grants & Subsidies   | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | External Revenue  | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Investment Revenue  | -                               | -                              | -                            | -                              |
| 384                              | 422                    | 422                    | -                        | Internal Revenue  | 767                             | 843                            | 843                          | -                              |
| <b>384</b>                       | <b>422</b>             | <b>422</b>             | <b>-</b>                 | <b>TOTAL INCOME</b>   | <b>767</b>                      | <b>843</b>                     | <b>843</b>                   | <b>-</b>                       |
|                                  |                        |                        |                          | less:   |                                 |                                |                              |                                |
| 173                              | 153                    | 168                    | 15                       | Personnel Costs   | 317                             | 326                            | 336                          | 10                             |
| 20                               | 8                      | 12                     | 4                        | Materials, Supplies & Services  | 34                              | 23                             | 23                           | -                              |
| 7                                | 5                      | 5                      | -                        | Travel & Transport Costs  | 13                              | 10                             | 10                           | -                              |
| 121                              | 129                    | 194                    | 65                       | Contractor & Consultants  | 246                             | 452                            | 452                          | -                              |
| -                                | -                      | -                      | -                        | Grants and Subsidies Expenditure  | -                               | -                              | -                            | -                              |
| 19                               | 17                     | 17                     | -                        | Internal Charges  | 41                              | 33                             | 33                           | -                              |
| <b>340</b>                       | <b>312</b>             | <b>396</b>             | <b>84</b>                | <b>Total Direct Expenditure</b>   | <b>651</b>                      | <b>844</b>                     | <b>854</b>                   | <b>10</b>                      |
| -                                | -                      | -                      | -                        | Financial Costs   | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Bad Debts   | -                               | -                              | -                            | -                              |
| 26                               | 27                     | 27                     | -                        | Corporate & Department Overheads  | 53                              | 54                             | 54                           | -                              |
| 3                                | 3                      | 3                      | -                        | Depreciation  | 7                               | 6                              | 6                            | -                              |
| -                                | -                      | -                      | -                        | Loss (Gain) on Sale of Assets / Investments                                 | -                               | -                              | -                            | -                              |
| <b>369</b>                       | <b>342</b>             | <b>426</b>             | <b>84</b>                | <b>TOTAL EXPENDITURE</b>  | <b>711</b>                      | <b>904</b>                     | <b>914</b>                   | <b>10</b>                      |
| <b>15</b>                        | <b>80</b>              | <b>(4)</b>             | <b>84</b>                | <b>OPERATING SURPLUS/(DEFICIT)</b>  | <b>56</b>                       | <b>(61)</b>                    | <b>(71)</b>                  | <b>10</b>                      |
| 3                                | 3                      | 3                      | -                        | Add Back Depreciation   | 7                               | 6                              | 6                            | -                              |
| -                                | -                      | -                      | -                        | Other Non Cash  | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Net Asset Acquisitions  | (3)                             | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Net External Investment Movements   | -                               | -                              | -                            | -                              |
| <b>18</b>                        | <b>83</b>              | <b>(1)</b>             | <b>84</b>                | <b>NET FUNDING BEFORE DEBT &amp; RESERVE MOVEMENTS</b>                      | <b>60</b>                       | <b>(55)</b>                    | <b>(65)</b>                  | <b>10</b>                      |
| -                                | -                      | -                      | -                        | Debt Additions / (decrease)   | -                               | -                              | -                            | -                              |
| -                                | -                      | -                      | -                        | Debt Repaid   | -                               | -                              | -                            | -                              |
| 50                               | 65                     | 65                     | -                        | Net Reserves (Increase) / decrease  | (15)                            | 65                             | 65                           | -                              |
| <b>68</b>                        | <b>148</b>             | <b>64</b>              | <b>84</b>                | <b>NET FUNDING SURPLUS (DEFICIT)</b>  | <b>45</b>                       | <b>10</b>                      | <b>-</b>                     | <b>10</b>                      |

(e) Departmental financial summary and variance analysis

- The favourable variance in personnel costs of \$15,000 is mainly due to an ACC recovery for a staff member in the department. The forecast has been adjusted accordingly.
- Expenditure on contractors and consultants was below budget as no applications were received in the quarter for iwi projects and therefore no payments were made. There is also a delay in the GW Capacity training, now scheduled to start for ELT and Councillors in March.

(f) Departmental business plan performance indicators

| Performance indicator   | Performance to date   |
|---|---|
| Ara Tahī will meet formally at least twice  | Meeting conducted in December. Four programmed for 2012 calendar year.  |
| A Cultural Capacity training programme will be in place for all staff             | Planning continues with implementation due April 2012. Training for the Chair and CE has commenced with Councillors and ELT training programmed for March 2012. |
| Iwi Capacity contracts will be in place with seven main whenua iwi partners       | All contracts in place.   |
| Contracts between iwi and Greater Wellington will be in place for agreed projects | Expressions of interest have been called for with selection to be made before mid March 2012.   |

(g) Departmental risk analysis

There is a risk that the Project Fund may not be fully utilised. Te Hunga Whiriwhiri will provide advice and guidance to ensure that iwi have a better understanding of how the Project Fund should be utilised.